		-				-			
ITEM	Projected for	vear	Settled this y	ear	Compariso	on	Settled last year		
	Amount	%	Amount	%	Amount	%	Amount	%	
Operating Income	9,477,723,000.00	100.00	10,310,004,322.00	100.00	832,281,322.00	8.78	9,439,999,338.00	100.00	
Teaching Income	5,384,365,000.00	56.81	5,860,915,614.00	56.85	476,550,614.00	8.85	5,343,918,245.00	56.61	
Learning Miscellaneous Fee Income	1,150,115,000.00	12.13	1,132,150,041.00	10.98	-17,964,959.00	-1.56	1,059,586,076.00	11.22	
Learning Miscellaneous Fee Income waiver(-)	-30,250,000.00	-0.32	-27,994,779.00	-0.27	2,255,221.00	-7.46	-30,840,827.00	-0.33	
Academy-Business Cooperation Income	4,181,500,000.00	44.12	4,684,597,211.00	45.44	503,097,211.00	12.03	4,237,307,012.00	44.89	
Continuing Education Income	83,000,000.00	0.88	72,163,141.00	0.70	-10,836,859.00	-13.06	77,865,984.00	0.82	
Rental and Loyalty Income	97,000,000.00	1.02	107,383,625.00	1.04	10,383,625.00	10.70	87,473,000.00	0.93	
Loyalty Income	97,000,000.00	1.02	107,383,625.00	1.04	10,383,625.00	10.70	87,473,000.00	0.93	
Other Operating Income	3,996,358,000.00	42.17	4,341,705,083.00	42.11	345,347,083.00	8.64	4,008,608,093.00	42.46	
The School Teaching Research Subsidizes Income	2,597,156,000.00	27.40	2,597,156,000.00	25.19			2,421,453,000.00	25.65	
Other Subsidize Income	1,356,704,000.00	14.31	1,693,059,043.00	16.42	336,355,043.00	24.79	1,534,532,557.00	16.26	
Miscellaneous Item Income	42,498,000.00	0.45	51,490,040.00	0.50	8,992,040.00	21.16	52,622,536.00	0.56	
Operating Costs and Expenses	10,302,060,000.00	108.70	11,308,707,890.00	109.69	1,006,647,890.00	9.77	10,418,765,877.00	110.37	
Teaching Costs	9,333,354,000.00	98.48	10,199,946,897.00	98.93	866,592,897.00	9.28	9,389,398,223.00	99.46	
The School Teaching Research Subsidizes Costs	5,199,403,000.00	54.86	5,542,546,609.00	53.76	343,143,609.00	6.60	5,131,221,861.00	54.36	
Academy-Business Cooperation Costs	4,066,876,000.00	42.91	4,585,298,548.00	44.47	518,422,548.00	12.75	4,181,737,802.00	44.30	
Continuing Education Costs	67,075,000.00	0.71	72,101,740.00	0.70	5,026,740.00	7.49	76,438,560.00	0.81	
Other Operating Costs	385,845,000.00	4.07	476,560,106.00	4.62	90,715,106.00	23.51	417,048,585.00	4.42	
Public Funds and Grants for Students	385,845,000.00	4.07	476,560,106.00	4.62	90,715,106.00	23.51	417,048,585.00	4.42	
General and Administrative Expenses	550,327,000.00	5.81	596,145,392.00	5.78	45,818,392.00	8.33	579,071,434.00	6.13	
General and Administrative Expenses	550,327,000.00	5.81	596,145,392.00	5.78	45,818,392.00	8.33	579,071,434.00	6.13	
Other Operating Expenses	32,534,000.00	0.34	36,055,495.00	0.35	3,521,495.00	10.82	33,247,635.00	0.35	
Miscellaneous Item expenses	32,534,000.00	0.34	36,055,495.00	0.35	3,521,495.00	10.82	33,247,635.00	0.35	

ITEM	Projected for	year	Settled this y	ear	Compariso	on	Settled last year		
	Amount	%	Amount	%	Amount	%	Amount	%	
Operating Profit (Loss-)	-824,337,000.00	-8.70	-998,703,568.00	-9.69	-174,366,568.00	21.15	-978,766,539.00	-10.37	
Non-Operating Revenue	955,239,000.00	10.08	1,157,771,086.00	11.23	202,532,086.00	21.20	1,191,409,247.00	12.62	
Financial Income	77,420,000.00	0.82	142,783,991.00	1.38	65,363,991.00	84.43	134,999,351.00	1.43	
Interest Revenue	75,500,000.00	0.80	130,270,571.00	1.26	54,770,571.00	72.54	133,572,532.00	1.41	
Investment Income	1,920,000.00	0.02	12,513,420.00	0.12	10,593,420.00	551.74	1,426,819.00	0.02	
Other Non-Operating Revenue	877,819,000.00	9.26	1,014,987,095.00	9.84	137,168,095.00	15.63	1,056,409,896.00	11.19	
Assets Usage and Royalty Income	430,707,000.00	4.54	534,186,314.00	5.18	103,479,314.00	24.03	597,366,113.00	6.33	
Income of Fine for Break a Contract	2,000,000.00	0.02	48,936,600.00	0.47	46,936,600.00	2,346.83	7,828,086.00	0.08	
Donation Income	385,190,000.00	4.06	319,008,813.00	3.09	-66,181,187.00	-17.18	343,851,275.00	3.64	
Miscellaneous Revenue	59,922,000.00	0.63	112,855,368.00	1.09	52,933,368.00	88.34	107,364,422.00	1.14	
Non-Operating Expenses	467,986,000.00	4.94	487,601,185.00	4.73	19,615,185.00	4.19	493,454,058.00	5.23	
Other Non-Operating Expenses	467,986,000.00	4.94	487,601,185.00	4.73	19,615,185.00	4.19	493,454,058.00	5.23	
Loss from Property Transactions		0.00	142,761.00	0.00	142,761.00		820,541.00	0.01	
Miscellaneous Expenses	467,986,000.00	4.94	487,458,424.00	4.73	19,472,424.00	4.16	492,633,517.00	5.22	
Non-Operating Profit (Loss-)	487,253,000.00	5.14	670,169,901.00	6.50	182,916,901.00	37.54	697,955,189.00	7.39	
This Year's Profit (Loss-)	-337,084,000.00	-3.56	-328,533,667.00	-3.19	8,550,333.00	-2.54	-280,811,350.00	-2.97	

Dec.31,2024

			<u> </u>							Unit:NTD			
I tem -	Settled this y	ear	Settled last year		Comparison		I tem -	Settled this year		Settled last year		Comparison	
T t Cili	Amount	%	Amount	%	Amoun t	%	T t Cili	Amount	%	Amount	%	Amount	%
Assets	24,938,502,303	100.00	23,404,603,293	100.00	1,533,899,010	6.55	Liabilities	10,151,230,891	40.71	8,943,941,228	38.21	1,207,289,663	13.50
Current Asstes	3,749,649,709	15.04	2,945,300,743	12.58	804,348,966	27.31	Current Liabilities	7,686,447,142	30.82	6,898,593,151	29.48	787,853,991	11.42
Cash	2,574,786,495	10.32	2,295,711,980	9.81	279,074,515	12.16	Accounts Payable	196,622,023	0.79	206,020,561	0.88	-9,398,538	-4.56
Cash in Banks	2,574,623,495	10.32	2,295,448,980	9.81	279,174,515	12.16	Receipts under Custody Payable	178,998,849	0.72	157,368,828	0.67	21,630,021	13.74
Petty Cash and Revolving Funds	163,000	0.00	263,000	0.00	-100,000	-38.02	Accrued Expenses	13,998,464	0.06	22,171,834	0.09	-8,173,370	-36.86
Current Financial Assets	206,308,160	0.83	103,841,965	0.44	102,466,195	98.68	Payables on Land and Building		0.00	25,111,080	0.11	-25,111,080	-100.00
Available-for-sale Financial Assets-Current	178,407,703	0.72	93,426,459	0.40	84,981,244	90.96	Other Payables	3,624,710	0.01	1,368,819	0.01	2,255,891	164.81
Adjustments for Change in value of Available-for-sale Financial Assets-Current	27,900,457	0.11	10,415,506	0.04	17,484,951	167.87	Unearned Receipts	7,489,825,119	30.03	6,692,572,590	28.60	797,252,529	11.91
Accounts Receivable	104,526,489	0.42	65,774,958	0.28	38,751,531	58.92	Unearned Revenue	7,489,825,119			28.60	797,252,529	11.91
Interest Receivable	38,729,359		37,013,280	0.16	1,716,079		Other Liabilities	2,464,783,749		2,045,348,077	8.74	419,435,672	20.51
Other Receivable	65,797,130	0.26	28,761,678	0.12	37,035,452	128.77	Deferred Liabilities	2,171,935,165	8.71	1,738,482,652	7.43	433,452,513	24.93
Prepayments	823,243,412	3.30	396,065,670	1.69	427,177,742	107.86	Deferred Revenue	2,171,935,165	8.71	1,738,482,652	7.43	433,452,513	24.93
Office Supplies	2,572,388	0.01	1,026,292	0.00	1,546,096	150.65	Miscellaneous Liabilities	292,848,584	1.17	306,865,425	1.31	-14,016,841	-4.57
Prepaid Expenses	687,649,449	2.76	333,306,349	1.42	354,343,100	106.31	Deposits Received	127,224,201	0.51	128,095,203	0.55	-871,002	-0.68
Prepaid Sales Tax	5,535	0.00		0.00	5,535		Custody Payable	323,864	0.00	256,805	0.00	67,059	26.11
Other Prepayments	133,016,040	0.53	61,733,029	0.26	71,283,011	115.47	Accrued Pension Liabilities	154,603,762	0.62	163,152,961	0.70	-8,549,199	-5.24
Short-term Advances	40,785,153	0.16	83,906,170	0.36	-43,121,017	-51.39	Temporary Receivables and Suspense Accounts	10,696,757	0.04	15,360,456	0.07	-4,663,699	-30.36
Short-term Advances	40,785,153	0.16	83,906,170	0.36	-43,121,017	-51.39	Owner's Equity(Net Value)	14,787,271,412	50 20	14,460,662,065	61.79	326,609,347	2.26
Investments and Reserves	6,883,343,197		6,627,812,011			3.86	Funds	12,417,547,474			51.19	437,613,424	3.65

Dec.31,2024

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I t em	Settled this y	ear	Settled last year		Comparison		Item -	Settled this ye	ar	Settled last year		Comparison	
T t om	Amount	%	Amount	%	Amount	%	T tom	Amount	%	Amount	%	Amount	%
Non-current Financial Assets	5,354,771,629	21.47	5,336,867,558	22.80	17,904,071	0.34	Funds	12,417,547,474	49.79	11,979,934,050	51.19	437,613,424	3.65
Financial Assets at Cost- Noncurrent	47,061,099	0.19	43,457,089	0.19	3,604,010	8.29	Funds	12,417,547,474	49.79	11,979,934,050	51.19	437,613,424	3.65
Available-for-sale Financial Assets-Noncurrent	253,634,729		243,644,076		9,990,653	4.10	Reserve Funds	1,820,620,493	7.30	2,066,206,525		-245,586,032	-11.89
Adjustments for Change in value of Available-for-sale Financial Assets-Noncurrent	414,468,949		315,088,010		99,380,939	31.54	Additional Paid-in Capital	1,820,620,493	7.30	2,066,206,525		-245,586,032	-11.89
Other Financial Assets - Noncurrent	4,639,606,852	18.60	4,734,678,383	20.23	-95,071,531	-2.01	Donated Surplus	1,820,620,493	7.30	2,066,206,525	8.83	-245,586,032	-11.89
Reserve Funds	1,528,571,568	6.13	1,290,944,453	5.52	237,627,115	18.41	Accumulated Profit or Loss(- )	41,331,019	0.17	23,614,954	0.10	17,716,065	75.02
Pension Funds	154,603,762	0.62	163,152,961	0.70	-8,549,199	-5.24	Accumulated Profit(+)	41,331,019	0.17	23,614,954	0.10	17,716,065	75.02
Other Reserve Funds	1,373,967,806	5.51	1,127,791,492	4.82	246,176,314	21.83	Accumulated Profit	41,331,019	0.17	23,614,954	0.10	17,716,065	75.02
Property, Plant and Equipment	13,511,458,694	54.18	13,142,253,607	56.15	369,205,087	2.81	Equity Adjustment	507,772,426	2.04	390,906,536	1.67	116,865,890	29.90
Land	1,016,674,590	4.08	1,016,674,590	4.34		0.00	Accumulated Other Comprehensive Income	507,772,426	2.04	390,906,536	1.67	116,865,890	29.90
Land	1,016,674,590	4.08	1,016,674,590	4.34		0.00	Unrealized Revaluation Increments	65,403,020	0.26	65,403,020	0.28		0.00
Land Improvements	283,509,717	1.14	275,574,250	1.18	7,935,467	2.88	Changes in the Fair Value of Available-for-sale Financial Assets	442,369,406	1.77	325,503,516	1.39	116,865,890	35.90
Land Improvements	705,720,946	2.83	659,803,873	2.82	45,917,073	6.96							
Accumulated Depreciation- Land Improvements(-)	-422,211,229	-1.69	-384,229,623	-1.64	-37,981,606	9.89							
Buildings	5,982,121,784	23.99	6,065,885,264	25.92	-83,763,480	-1.38							
Buildings	8,071,191,744	32.36	8,006,394,080	34.21	64,797,664	0.81							

Dec.31,2024

											Unit:NTD		
Item -	Settled this y	ear	Settled last year		Comparison		- Item	Settled this year		Settled last year		Comparison	
T t Cili	Amount	%	Amount	%	Amount	%	TtCIII	Amount	%	Amount	%	Amount	%
Accumulated Depreciation- Buildings(-)	-2,089,069,960	-8.38	-1,940,508,816	-8.29	-148,561,144	7.66							
Machinery and Equipment	2,610,656,695	10.47	2,649,552,585	11.32	-38,895,890	-1.47							
Machinery and Equipment	13,945,776,718	55.92	13,557,481,642	57.93	388,295,076	2.86							
Accumulated Depreciation- Machinery and Equipment (-)	-11,335,120,023	-45.45	-10,907,929,057	-46.61	-427,190,966	3.92							
Traffic and Transportation Equipment	100,327,902	0.40	115,270,020	0.49	-14,942,118	-12.96							
Traffic and Transportation Equipment	517,457,362	2.07	511,458,536	2.19	5,998,826	1.17							
Accumulated Depreciation- Traffic and Transportation Equipment(-)	-417,129,460	-1.67	-396,188,516	-1.69	-20,940,944	5.29							
Miscellaneous Equipment	2,602,192,367	10.43	2,560,829,629	10.94	41,362,738	1.62							
Miscellaneous Equipment	4,268,757,955	17.12	4,152,992,985	17.74	115,764,970	2.79							
Accumulated Depreciation- Miscellaneous Equipment(-)	-1,666,565,588	-6.68	-1,592,163,356	-6.80	-74,402,232	4.67							
Fixed Assets in Process of Purchase or Construction	915,975,639	3.67	458,467,269	1.96	457,508,370	99.79							
Construction in Progress	828,326,237	3.32	414,509,778	1.77	413,816,459	99.83							
Advances on construction and Prepayment for Land Purchases	2,782,136		8,445,031		-5,662,895								
Prepayments for Equipment	84,867,266		35,512,460		49,354,806								
Intangible Assets	79,726,543	0.32	61,153,358	0.26	18,573,185	30.37							
Intangible Assets	79,726,543	0.32	61,153,358	0.26	18,573,185	30.37							
Patents	1,783,318	0.01	1,615,382	0.01	167,936	10.40							
Computer Software Cost	77,929,167	0.31	59,391,745	0.25	18,537,422	31.21							

Dec.31,2024

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Item	Settled this y	ear	Settled last y	ear	Comparison		Item	Settled this y	ear	Settled last y		Compariso	n
	Amount	%	Amount	%	Amount	%		Amount	%	Amount	%	Amount	%
Other Intangible Assets	14,058	0.00	146,231	0.00	-132,173	-90.39							
Other Assets	714,324,160	2.86	628,083,574	2.68	86,240,586	13.73							
Deferred Assets	687,356,486	2.76	597,463,345	2.55	89,893,141	15.05							
Deferred Expenses	687,356,486	2.76	597,463,345	2.55	89,893,141	15.05							
Miscellaneous Assets	26,967,674	0.11	30,620,229	0.13	-3,652,555	-11.93							
Refundable Deposit	2,378,483	0.01	2,351,772	0.01	26,711	1.14							
Overdue Receivable	256,655	0.00	312,473	0.00	-55,818	-17.86							
Temporary Payments and Suspense Accounts	24,332,536	0.10	27,955,984	0.12	-3,623,448	-12.96							
Assets to be Arranged	18,966,687,928	76.05	19,082,824,807	81.53	-116,136,879	-0.61							
Accumulated Depreciation- Assets to be Arranged													
(-)	-3,013,374,863	-12.08	-2,916,752,454	-12.46	-96,622,409	3.31							
Accrued Assets to be Arranged	-15,953,313,065		-16,166,072,353		212,759,288								
Total	24,938,502,303	100.00	23,404,603,293	100.00	1,533,899,010	6.55	Tota1	24,938,502,303	100.00	23,404,603,293	100.00	1,533,899,010	6.55

## National Yang Ming Chiao Tung University Academic Fund Statement of Cash Flows

2024

				Unit:NID
			Comparis	
Item	Projected	Settled	Amount	%
▼Cash Flows from Operating Activities	849,036,000.00	1,263,878,522.00	414,842,522.00	48.86
The Year's Profit (Loss-)	-337,084,000.00	-328,533,667.00	8,550,333.00	-2.54
Interest and Cash Dividend Adjustment	-77,420,000.00	-142,783,991.00	-65,363,991.00	84.43
Non-cash Items Adjustment	1,261,840,000.00	1,713,951,552.00	452,111,552.00	35.83
Interest Received	1,700,000.00	21,244,628.00	19,544,628.00	1,149.68
Net Cash Generated by Operating Activities	849,036,000.00	1,263,878,522.00	414,842,522.00	48.86
▼Cash Flows from Investing Activities	-942,625,000.00	-1,500,584,005.00	-557,959,005.00	59.19
Decreased in Short-term Advances		102,642,023.00	102,642,023.00	
Decreased in Investments and Reserve Funds		248,499,261.00	248,499,261.00	
Decreased in Property, Plant and Equipment		321,920.00	321,920.00	
Decreased in Intangible Assets and Other Assets		9,693,701.00	9,693,701.00	
Interest Received	73,800,000.00	107,309,864.00	33,509,864.00	45.41
Cash Dividend Received	1,920,000.00	25,793,007.00	23,873,007.00	1,243.39
Increased in Short-term Advances		-140,460,959.00	-140,460,959.00	
Increased in Investments and Reserve Funds	-4,240,000.00	-408,507,919.00	-404,267,919.00	9,534.62
Increased in Property, Plant and Equipment	-927,810,000.00	-1,179,205,779.00	-251,395,779.00	27.10
Increased in Intangible Assets and Other Assets	-86,295,000.00	-266,669,124.00	-180,374,124.00	209.02
Net Cash Used In Investing Activities	-942,625,000.00	-1,500,584,005.00	-557,959,005.00	59.19
▼Cash Flows from Financing Activities	425,018,000.00	515,779,998.00	90,761,998.00	21.35
Increased in Short-term Debts and Other Liabilities	56,065,000.00	166,263,161.00	110,198,161.00	196.55
Increased in Funds and Reserve Funds	368,953,000.00	431,499,056.00	62,546,056.00	16.95
Decreased in Short-term Debts and Other Liabilities		-81,982,219.00	-81,982,219.00	
Net Cash Generated by (Used in) Financing Activities	425,018,000.00	515,779,998.00	90,761,998.00	
▼Net Increase (Decrease-) in Cash and Cash Equivalents	331,429,000.00	279,074,515.00	-52,354,485.00	-15.80
▼Cash and Cash Equivalents at Beginning of Period	2,390,078,000.00	2,295,711,980.00	-94,366,020.00	-3.95
▼Cash and Cash Equivalents at End of Period	2,721,507,000.00	2,574,786,495.00	-146,720,505.00	-5.39